Attachment A

Summary of assumptions from 2019 Long Range Financial Plan and updated for 2020

Assessment forecast: Phase-in: 1.5%  Growth: 1.75%

Operating
- 2% inflation applied except: Insurance 5%, utilities/communications 4% and fuel 3%
- Two positions from 2020 to 2026 and one position from 2027 to 2029, specific roles are unknown
- Winter Control using 3 year average + 2%
- Garbage collection 5% increase in 2020 and 2% ongoing (new tender and improved standards)
  - Roadside maintenance outsourcing - $100,000 per year
  - Ontario Municipal Partnership Fund (OMPF) at 0.5% yearly increase. Latest announcement is that structure will remain the same for 2020 but total dollars of allocations currently unknown.

Capital
(These represent placeholders in the long range financial plan and not commitments to proceed)
- 2% inflation applied to all future years
- OCIF funding to 2024 with 2% inflation (OCIF program currently under review)
- Federal Gas Tax (County and Township) to 2029
- Fire, Public Works and Building vehicle costs are projected in a 25 year plan. For Fire, this also includes breathing apparatus, bunker gear and hose/appliances
- Public Works - additional equipment every 3 years at $350,000
- Roads construction schedule incorporates a 5% increase per year including inflation. Includes Road 38 timing (2023/25) at 7.1 million and Arterial reserve of 1.1 million transfer from yearly Roads capital 2019-2022
- Base investment on facilities of $750,000 per year, $150,000 for parks and $25,000 for boat launches.
- Base investment on various equipment of $150,000 per year.
- OPP station upgrades over 2 years totalling $500,000.
- New fire halls every 4 years beginning in 2021 valued at 2.0 million
- Keeley Road improvements in 2019-2021 with a value of $1 million
- Administrative offices in 2022 with a value of $2 million
- Landfill closure costs for Loughborough 2026, Salem 2027 and Bradshaw 2028
- Re-designed intersections with an amount of $250,000 every 2 years
- Various studies including development charges every 5 years, transportation master plan, recreation master plan, fire master plan, official plan Base investment in streetlights of $30,000 per year
- Software and website upgrades/refresh every 4-5 years, $45,000/year
- Fire new recruits every 2 years - $85,000
- Guiderail upgrades of $50,000 per year
- Growth related community facility- $1,000,000 in 2024
  - Senior’s housing in 2022. Financed through mortgage including upfront costs